



Education Policy and Leadership: Examining Role of Academic Leadership in Indian Education System

Dr. Shavita Deshwal

Abstract

The paper discusses the role of academic leadership for quality education. In practise, educational leadership is the act of inspiring others in academic context to achieve the set goals, which needs actions. Controlling people necessitates authority, which can be obtained from vertical relationships as well as through as other methods. Quality educational leadership refers to the knowledge, qualities and features that an educational institution's leader must have in order to be an effective leader. These higher education leaders are referred as "educational leaders". Academic leaders inspire academics at universities, faculties and departments by providing challenging opportunities and fostering acceptable academic settings in which academics can improve themselves.

Keywords: Academic leadership, quality education, leaders, knowledge.

Introduction

Indian colleges have struggled to achieve world-class status since only a few Indian higher education institutions have made it through the global rankings. We must comprehend the particular issues confronting the Indian higher education industry, as well as what academic leaders at globally recognised institutions are doing to address those challenges. Authorities are connected with consolidating and mixing of six regions, which are portrayed in the activities of the pioneers. The pioneers need to adjust them fittingly, as improvements happen inside instructive establishments.[1] The primary regions that are considered in authority are, laying out objectives and assumptions, vital resourcing, arranging, co-ordinating and assessing educating and educational plan, advancing and taking part in educating growing experiences and advancement and guaranteeing the development of a precise and restrained climate.[2][3] The pioneers need to concentrate upon the advancement of expert connections, their work and their learning on the centre business of instructing and learning and the more prominent the influence on understudy results. Authority is viewed as the most important factor in enhancing school viability. Inside instructive organizations, the people, who are taken part in

educating positions are expected to level up their instructive abilities and capacities. They should be exceptional with the subjects and ideas, which they need to confer to the learners. Notwithstanding generating awareness as far as subjects and scholarly ideas, they are expected to place into activity certain variables. These are, adjusting undertakings to targets and techniques; building commitment, optimism, trust and co-activity; creating and engaging subordinates; empowering and facilitating aggregate getting the hang of; deciphering the event of intricacies; making arrangement.[4]

Academic Leadership's Role: Towards an Enlightened India

An educational establishment in the customary sensation of the term has a development that is more smoothed out driven generally by scholastics who are district specialists partook in their own field in teaching, examination or guiding, the academic leadership being only the first among ascends to . The others are support staff (non-showing ones) who offer critical assistance to the labour force for the establishment to perform well.[5] The faculty should occupy the central and functional core of an educational institution. All things considered, they describe significance and sufficiency of an establishment in the characters of external accomplices. However, a large number of students make up the organization's core clientele (internal customers) and are the primary focus of its efforts to better serve them. Their number, quality and sensation of belongingness choose a conclusive advancement of an educational foundation. The monetary and social accord and achievement as creators of huge worth not altogether settled by the external accomplices including corporate and society at large. Likewise, last yet maybe the most critical are the owners/sponsors of these establishments who are in a general sense enthused about ROI of their venture.[6]

The academic leadership primary trouble is to push execution or advance greatness without a great deal of force and designation. Tragically, in India, we have either government or semi-government foundations or confidential area establishments, large numbers of which are supported by firmly held confides in held by noticeable lawmakers

¹ Associate Professor, Department of Business Administration, Maharaja Surajmal Institute, Affiliated to Guru Gobind Singh Indraprastha University, New Delhi

or individuals irrelevant to schooling. Large numbers of them are habitually found to be keen on issues other than instructive achievement, bringing about a framework full with scholarly pioneers with no or lacking ability to do anything significant without satisfactory intellectual and monetary independence. [7][8]

Responsibility

The pioneers are the ones, who have the obligation to do the assignments and exercises in regards to themselves and others in a proper way. At the point when the people in a group of four are dealing with an task, there is also a group leader who has the responsibility of ensuring that adequate resources are available and that tasks can be carried out effectively. The group leader needs to give all the data to the boss. At the point when the errands get carried out sufficiently, the group leader as well as different individuals gain appreciation. Then again, when they experience setbacks and can't accomplish the ideal points, then, at that point, also bunch pioneers are liable to their bosses. Consequently, having liability is one of the significant initiative exercises.[9]

Act, (2003) on Traditional Leadership and Governance Framework

Traditional Leadership and Governance Framework was given under the Act, 2003(Act No. 41 of 2003).[10] The objective of this Act are to ensure the potential gains of standard guideline and customs in the objective of inquiries, considering steady value and split the difference and to change them to the Constitution certify the occupation of regular courts to the extent that standard guideline by propelling simultaneousness, congruity and concordance locally improving permission to value by giving a get-together to discuss objective according to the standard of will full that sees participation by all groups; and advancing and saving those traditions, customs and social practices that are helpful to organizations and individuals who decide to see them, according to sacrosanct characteristics. It affirm the consensual thought of standard regulation the rule and soul of purposeful association; and the right to energetically and will completely decide for or decide not to submit to the different important practices and customs; create a uniform regulative framework coordinating the plan and capacity of standard courts in the objective of inquiries, according to laid out goals and values.[11].The Committee is of the evaluation that it isn't vital to suggest this Bill to the National House of Traditional Leaders to the extent that portion 18(1) (a) of the Traditional Leadership and Governance Framework Act, 2003 (Act No. 41 of 2003), since it doesn't contain courses of action connecting with standard guideline or customs of standard organizations. This achieved the statement of the Traditional Leadership and Governance Framework Act, 2003 (Act No. 41 of 2003) (Framework Act), and the National House of Traditional Leaders Act, 2009 (Act No. 22 of 2009) (National House Act).

Table 1: Evolution of Education Policy In India

Education Policy	Year
Commission of University education system	1948-49
Commission of Secondary Education	1952-53
Education Commission under Dr. D.S. Kothari	1964-66
National Policy on Education	1968
42 nd Constitutional Amendment	1976
National Policy on Education	1986
NPE 1986 Modified in 1992 (Programme of Action)	1992
S.R. Subrahmanyam Committee Report	May 27,2016
K. Kasturiangan Committee Report	May 31, 2019

Old Education Policy and New Education Policy

The conventional schooling system is essentially worried about communicating data through books and numbers. Understudies might be knowledgeable in hypothetical components of advancing yet miss the mark on capacity to apply what they have realized in reality. The ongoing schooling system adjusts scholastic and common-sense learning.

Table 2: Comparison of policy

Old Education Policy	New Education Policy
Schools Formula: 10+2	Schools formula: 5+3+3+4
Science/arts students cannot mix subjects	Science students free to choose Arts Subjects
Students cannot take more than one Board exam	Option of taking board exam again to improve.
Regional language curriculum choice	Advises learning in regional language till 5 th Class.

Class tenth and twelfth board assessment to be made more straightforward to test central capabilities instead of retained realities, with all subjects permitted to take the test two times. Schools tutor is set to change, with another certification structure and a free power to control both public and tuition-based schools. Accentuation on Foundation proficiency and numeracy, no unbending partition between scholastic streams, extracurricular, professional streams in schools. Professional Education to begin from class 6 with internships. Instructing up to no less than 5 to be in first language/local language. Presently language will be forced on any understudy. Evaluation changes with 360-degree comprehensive advancement card, following understudies progress for accomplishing learning results. The public gathering for educator instruction, in collaboration with the public committee of instructive exploration and preparation,

will develop a new and skills public educational plan system for educator schooling 2021. By 2030, the minimum degree competence for demonstrating will be a long-term integrated B. Ed degree. The NEP 2020 expects to devise four public educational program structure for which an exhaustive system has been worked out mutually by NCERT.

A Mandate report was delivered as of late to achieve a change in outlook in training with an attention on the comprehensive improvement of kids, accentuation on skilling the imperative job of educators learning in the native language and social rootedness.

1. NCFECCE
2. NCFSE
3. NCFTE
4. NCFAE

Toxic Leadership in Education Policy

There has been meager examination unequivocally taking a gander at harmful administration, a more perplexing and complete damaging initiative style in advanced education settings, in spite of the expansiveness of writing on disastrous administration styles and their effect on hierarchical culture, mission, and people. With the presentation of the expression “poisonous administration” in 1996, the corporate world and military organizations started to look at whether authority could prompt a harmful culture. Starting around 2007, studies have been not able to associate the idea of learning in advanced education frameworks to the peculiarity of “social learning.” To all the more likely comprehend how studies have changed since they were led during the 2000s, the creators utilize their examination of the writing on poisonous authority in higher education, according to three alternate points of view. A “poisonous pioneer” is any individual who as a chief, manager, or leader disables the viability of the association (or unit) over which the individual in question has obligation, whether straightforwardly or by implication. It assists with understanding “poisonous initiative” by reviewing the meaning of a “poison” - a specialist that, when acquainted with a framework, causes fundamental damage. Additionally, a progression of genuine inquiries was incorporated that posed to members to think about when harmful administration ways of behaving first happened and to portray them. The unassuming inquiries were intended for members to utilize their own words to depict their encounters with harmful pioneers, with consideration given to their own portrayal of poisonous initiative ways of behaving, occurrences that embodied harmful authority, and the first signs of harmful authority ways of behaving.

Conclusion

To summarise, the roles of leadership and management can be distinct while still being the same while building a company. Leadership is nothing if it does not create a management framework based on systems, and management

would be nothing without the work of leadership as the backbone of ideas. Being morally strong and forfeiting solaces for objectives and goals (traditional standards) cause pioneers to take a stab at development and the improvement of society (contemporary beliefs).

Creating and methodically sorting out employing ways of thinking, institutional strategies, planning cycles, prizes, and dynamic styles are successful measures for overseeing associations into what’s to come. Both the board and the administration share the same responsibilities. Using the five disciplines and the icy mass analogy, authority and executives are both independent of and submissive to one another, especially when working toward goals in a learning association.

References

1. Adair, J (2002) *Effective Strategic Leadership: An Essential path to Success Guided by the World’s Great Leaders*. London: Macmillan.
2. Aghion, P, Dewatripont, M, Hoxby, C, Mas-Colell, A, Sapir, A (2007) *Why reform Europe’s Universities? Bruegel policy brief 2007/04 2007*: pp. 1–8.
3. Aghion, P, Dewatripont, M, Hoxby, C, Mas-Colell, A, Sapir, A (2008) *Higher Aspirations: An Agenda for Reforming European Universities*. Bruegel: Bruegel blueprint.
4. Altbach, P (2009) *One-third of the globe: The future of higher education in China and India*. *Prospects* 39(1): 11–31.
5. Altbach, P, Balan, J (eds) (2007) *World Class Worldwide: Transforming Research Universities in Asia and Latin America*. Baltimore: Johns Hopkins University Press.
6. Fiedler, F.E. (1993). *The leadership situation and the black box in contingency theories*. In M.M. Chemers & R. Ayman (Eds.), *Leadership, theory, and research: Perspectives and directions* (pp. 1-28).
7. George, B. (2008, November 18). *Failed leadership caused the financial crisis*. U.S. News and World Report. Retrieved from <http://www.usnews.com>
8. Goldman, A. (2009). *Destructive leaders and dysfunctional organizations*. Cambridge, UK: Cambridge University Press.
9. Northouse, P. (2010). *Leadership: Theory and practice* (5th ed.). Thousand Oaks, CA: Sage.
10. Reed, G. E. (2004, July-August). *The toxic triangle: Destructive leaders, susceptible followers, and conducive environments*. *The Leadership Quarterly*, 18, 176-194.
11. Schmidt, A. A. (2008). *Development and validation of the toxic leadership scale*. (Unpublished master’s thesis). University of Maryland, College Park, MD.